



## **ANNUAL GENERAL MEETING** **Thursday 26<sup>th</sup> February 2026 7pm**

### **Windsor Lawn Tennis Club Committee**

Chairman: Mark Player

Treasurer: David Stephens

Secretary: Sandra Parkinson

Club Manager: Beci Lee

Club Coach, Juniors, Active Tennis and Grounds: Andy Mustill

Committee Members: Bikram Chopra, Ian Fletcher, Stephanie Fernandez, Ajey Kaushal

### **Welcome from the Chairman** **Mark Player**

Dear members,

...and fellow tennis lovers, I hope you have all enjoyed the past year at WLTC as much as me.

The club goes from strength to strength and remains the premier club in Berkshire for facilities, play and social life. Our members range from all levels of society, reflecting the beautiful, important, historic town we share with the world.



We have so many diverse members and playing groups that all make up our vibrant club, from the great team players, shout out to the Ladies 1st team coming runners up in the National Premier League!! Right through to the fun and talented coaching team giving lessons to all ages and running our junior and adult group coaching as well as the ever-popular cardio sessions.

We like all members to support and motivate each other, from every age and standard, juniors sadly will be seniors one day (we were all juniors once!) and this ethos continues to make us such an inclusive and happy club. As you will see in Beci's report your committee and staff activities are extensive from playing, social and club improvements – who doesn't love the new fence.

As a members club it is vital you all take the time to support the club by filling in our new questionnaire, part of our 'Have your say AGM' of recent years as well as keep participating in social events, using the club room / bar and entering club and tournament play...all ways to meet new people and maintain the spirit of the Club life.

Watch out for Aryaman and I in the mens doubles this year!!

Finally, a huge thank you to all my fellow committee members who work very hard to keep the club moving forward, all in their own time. We look forward to seeing you give some of your time to attend the AGM on Thursday 26th February at 7pm. It's short, interactive with lots of Q & A and plenty of free quality cheese and wines.

Best wishes for next season,  
Mark Player  
Club Chairman

## Club Manager Report

**Beci Lee**

### *Year in Review:*

As we reflect on the past year, we're delighted to share just how much has been achieved at the club. From memorable moments on court to significant improvements across our facilities, it's been a year of real progress — and one we can all be proud of.

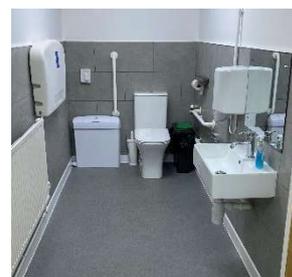


The summer was officially launched in June with a fantastic Rolling Stoics performance, which once again brought great energy, atmosphere, and a real sense of occasion to the club for the second-year running. This event has quickly become a highlight in the calendar and a brilliant way to welcome the summer season.

club.

Later in June, we enjoyed a superb Club Championships Finals Day, showcasing high-quality tennis, competitive spirit, and a wonderful club atmosphere. It was a great celebration of the Championships and a testament to the depth of talent across the

In July, attention turned to key facilities upgrades. The disabled toilet refurbishment was completed, providing a more modern, accessible, and welcoming space for members and visitors. We also installed a new solar panel inverter, an important behind-the-scenes improvement that supports the club's long-term sustainability and energy efficiency.



September was a particularly busy and exciting month. Our Ladies 1st Team reached the NCL Finals, an outstanding achievement following a strong season. Although they narrowly lost to Sutton — who have dominated the competition in recent years — the team's performance was a real credit to the club.

Alongside this success, the indoor courts received a full professional clean, and the clay courts were resurfaced, significantly enhancing playing conditions. We were also delighted to welcome Natasha Clark as our new Ladies Overall Team Captain. Natasha takes on the role following the excellent work of Gráinne Leyton-Smith, and we extend a very special thank you to Gráinne for her dedication, leadership,

and the fantastic job she did during her time in the role.

The momentum continued into January 2026, with further improvements completed around the club. New gates were installed on courts 8, 10, and 11, improving access to retrieve any wayward balls, while new fencing by the scout hut has enhanced the appearance when entering and leaving the club. In addition, the Poroflex courts were professionally cleaned, improving drainage and grip. Also new tiling was completed in both the men's and ladies changing rooms, giving these spaces a fresh, updated feel.

All of these developments reflect the continued commitment to improving the club for everyone who plays, competes, volunteers, and socialises here. Thank you to all those who have contributed their time, effort, and support — it truly makes a difference.

We're excited about what lies ahead and look forward to another great year at the club.



## Financial Report 2024/25

David Stephens

### Profit/Loss

Thousand £

24/25 Actual    24/25 Budget    23/24

<b>Income</b>	<ul style="list-style-type: none"> <li>• Membership</li> <li>• Court Hire</li> <li>• Active Tennis</li> </ul>	249 66 56	250 74 54	259 76 53
<b>External</b>	<ul style="list-style-type: none"> <li>• Physio &amp; shop rent</li> <li>• Mast</li> <li>• Other - car parking, events, interest</li> </ul>	25 8 31	25 8 26	21 8 27
<b>Bar</b>	<ul style="list-style-type: none"> <li>• Net Margin</li> </ul>	21	25	26
<b>TOTAL INCOME</b>		<b>456</b>	<b>462</b>	<b>470</b>
<b>Admin</b>	<ul style="list-style-type: none"> <li>• Salary</li> <li>• Office, credit card, accounting</li> </ul>	126 38	130 46	124 44
<b>Maintenance</b>	<ul style="list-style-type: none"> <li>• Courts</li> <li>• General</li> <li>• Utilities</li> <li>• Projects</li> </ul>	48 71 36 27	53 69 52 25	33 78 52 53
<b>TOTAL OVERHEADS</b>		<b>346</b>	<b>375</b>	<b>384</b>
<b>SURPLUS BEFORE DEPRECIATION</b>		<b>110</b>	<b>87</b>	<b>86</b>
<b>Depreciation</b>		95	93	92
<b>NET SURPLUS / DEFICIT</b>		<b>15</b>	<b>(6)</b>	<b>(6)</b>

<b>Financials – 2024/25 Cash Flow</b>			
Thousand £			
Oct 2024 - Cash			<b>431</b>
Profit before depreciation		<b>110</b>	
Capex – clay courts		<b>(70)</b>	
Loan repayment		<b>(7)</b>	
Working capital movement + other capex		<b>17</b>	
<b>Total inflow</b>			<b>50</b>
Oct 25 - Cash			<b>481</b>

### **Balance Sheet**

	£1000's	
	31/10/2025	31/10/2024
Fixed Assets	954	965
Debtors & Prepayments	23	18
Cash	481	418
Stock	4	5
Creditors	-42	-6
Accuals	-74	-61
LTA Loan	-13	-20
<b>Net Assets</b>	<b>1333</b>	<b>1319</b>
Reserves P&L	1174	1125
Sinking Fund	159	194
<b>Total Reserves</b>	<b>1333</b>	<b>1319</b>

### **Financials comments**

Income was slightly below budget at £456k with court hire £8k lower (probably a reflection of the warm, dry summer). Bar sales and margins were £4k down, offset by higher interest and events income.

Costs were contained £29k within budget with net utility costs (after increased recharge for electric car recharging) £16k lower.

Project costs included a new inverter for the solar panel system (£8k), relocation of the alarm panel (£9k) for safety, disabled toilet refurb (£4k).

Surplus before depreciation was £110k and, net of depreciation, £15k.

It should be noted that the indoor curtains (£25k), approved during the year, will not be installed or accounted for until the 2025/26 year.

Total cash, including sinking fund, increased from £431k to £481k. However, an invoice of £35k for the court refurb was paid after year end. In addition, the curtains cost will fall into this year. So, cash was essentially unchanged for 2024/25.

The refurb of courts 7-9 at £70k was less than had been anticipated, a reduced price being negotiated after the underlay rucking problems experienced at the end of the summer season.

Finances remain in good health with more than sufficient buffer for future court refurbishment and unforeseen maintenance expenses.

## Active Tennis and Coaching

### Andy Mustill



It has been another very enjoyable year coaching WLTC members.

We continue to run a busy and varied coaching programme delivered by the Active Tennis coaching team: Andy, Stu, Richard, Max, Matt, Luke, Milan and Anahita.

In September 2025, we were delighted to appoint a new coach, Anahita Forbes. Many of you will already know Anahita as a WLTC member, active team player and part-time coach. She has played a key role in developing our Under 8s programme and supporting young players with match play.

We hope the coaching programme on offer caters for all your needs, but please do let me know if there is anything further you would like to see added. Full details of our coaching programme can be found on our website: [www.active-tennis.co.uk](http://www.active-tennis.co.uk).

On court, Cardio Tennis remains extremely popular. It's a fantastic way to meet other members, practise your shots and improve fitness.

Tuesday Club Night continues to go from strength to strength under Matt's leadership, while Sundays provide another opportunity for players of all abilities to come together for enjoyable social tennis.

The Grand Slams have become a regular and popular series of tournaments, complementing the annual Club Championships. For those seeking competitive play, members can enter the structured Box Leagues or represent the club in inter-club competitions. We currently have 16 adult teams competing in the Berkshire League and 11 junior teams, with our top talent competing in the NPL.

The overall standard of tennis at the club continues to improve year on year, and I would like to take this opportunity to congratulate the 2025 Players of the Year on their well-deserved awards, which will be presented and announced at the AGM.

In closing, I would like to thank the coaching team for their service to the club and the members of WLTC who support us and make our jobs such fun!

Looking forward to the year ahead

Andy Mustill

## Club Social Scene

### Ian Fletcher

2025 proved to be a challenging year for our Club's events programme. We started with the quiz evening in April with Attila Vitai once again doing a great job as our quizmaster.

However, ticket sales had sadly declined by around 12% on the previous year.



In June we held our Midsummer Party, with the Rolling Stoics providing the entertainment, and for once the weather was on our side being very warm and sunny. Unfortunately, despite the band being fantastic, our ticket sales fell by 20% compared with their previous gig.

In September the comedy night returned - this time with three comedians to entertain everyone. We had hoped to sell 80 tickets but only managed 65 and almost half of the tickets were sold to non-members.



The Christmas Party was held on the 29th of November - in 2024 134 tickets were sold, but in 2025 that fell to 86: a fall of 38%.

All the events were enjoyed by those who attended them, but we need to understand what is behind this decline in ticket sales. We have therefore included a short questionnaire to this year's AGM presentation and urge you to reply - it will only take a few minutes to complete, and the feedback will then be discussed at the AGM.

Thank you in anticipation.

Best Wishes from the Social Team - Kathy, Tricia and Ian

## WLTC

### Looking Ahead

We would like the Windsor Lawn Tennis Club to be one of, if not the, best tennis club in the area. To this end we continually work to improve the club. Below are the projects currently in the pipeline, we would love to hear your thoughts and any other suggestions you may have.

#### Fencing

Replace existing fencing with the new fencing we have had recently installed by the entrance to help create a smarter, more professional look around the entire club.

### Rear Land Development

Tarmac the back car park and improve the fencing to give multiple uses, such as:

- commercial parking, residents in Clewer
- storage space e.g. caravan, camper, boat
- staff parking
- use for kids when indoor shutter up
- paint lines for e.g. soft net for mini tennis / pickle tennis
- junior footy / basketball, play area
- could add fixed outdoor table tennis table
- other suggestions welcome

### Landscaping

Neaten up the land that runs parallel to courts 4 & 7 to make it a more usable area

### Poroflex Courts

The poroflex courts will need to be replaced soon; the committee intend to visit local clubs and try out a variety of different surfaces before presenting options to the members for voting.

## **Have Your say**

We would like to hear any ideas and requests that you, as members, would like to see changing and happening around the club. It would be great if you could share them with us so we can discuss them at the AGM.